

Residential hospice planning in the South West LHIN – Update

The South West LHIN is working with the South West Hospice Palliative Care Leadership Committee and local Hospice Palliative Care Collaboratives to ensure there are clear and effective mechanisms to engage with constituents and communities to advance a unified approach towards establishing residential hospice capacity for each sub-region within the LHIN.

Grey Bruce, Huron Perth and Elgin are established as priority geographies for the establishment of residential hospice capacity and are actively planning to allow for expanded services. In these areas, each local Collaborative has established a residential hospice subcommittee to begin looking at a unified solution to expand residential hospice in that sub-region geography. The subcommittees are engaging with local community stakeholders who have identified interest in residential hospice capacity to ensure that as capacity is expanded in the future, the selected models meet the needs of all communities within the sub-region.

To date, there has been significant work on the part of many partners. There also continues to be ongoing challenges in bringing partners together to ensure a coordinated effort and support for a unified approach that meets the needs of an entire sub-region geography. Individual communities motivated to establish a residential hospice, despite best intentions, may be at odds with a unified solution within a sub-region that will ensure access for all and the use of resources in a way that best supports developing sustainable capacity across the LHIN. Nevertheless, the LHIN is appreciative of the strong community interest and support for the development of residential hospice capacity and will continue to work with all partners to achieve the best possible solution for the patients and families that our system is here to support.

Further information on the South West Hospice Palliative Care Network, factors that influence residential hospice planning, our process to consider and action residential hospice related recommendations, and the necessary requirements for a residential hospice can be found in the attached backgrounder.

Current status of Residential Hospice Funding

In August 2016, the Ministry of Health and Long-Term Care confirmed the South West LHIN will receive additional annualized base funding for 2016/17 to support the expansion of residential hospice services offered by the Residential Hospice of Grey Bruce by increasing the number of funded beds from six to eight.

The LHIN has also recently received confirmation of Ministry of Health and Long-Term Care support for the establishment of 14 additional new hospice beds by 2018/19, in order to meet the LHIN's recommended bed allocation for the Grey Bruce and Huron Perth sub-regions. While the site(s) for additional beds have not yet been identified and approved by the South West LHIN, the Ministry is committed to providing funding for the new beds as they become operational.

London Middlesex and **Oxford** sub-regions are not current priority geographies with respect to residential hospice expansion and are not currently actively planning for additional residential hospice services. Both of these sub-regions currently have 10 residential hospice beds operational: St. Joseph's Hospice, London and VON Sakura House, Woodstock.

Sub-region Updates

Grey Bruce

- The South West LHIN goal for Grey Bruce is to support establishing two additional beds at Chapman House, Owen Sound to be operational by March 2017 and then expanding from centralized care at a single location toward more equitable access using a decentralized or satellite model as part of a single, unified residential hospice solution.
- Funding for four additional beds will be available to support the satellite site(s) which must be feasible, sustainable and operated in compliance with all quality and care standards.
- Kincardine, Hanover, Walkerton and Brockton have expressed interest in participating in planning.
- Partners continue to work together to determine the best possible solution for the Grey Bruce sub-region.
- As noted previously, Chapman House in Owen Sound received funding for two additional beds to increase their current capacity to eight funded beds by March 31, 2017.
- The satellite site(s) have not yet been identified.

Huron Perth

- Huron Perth was prioritized through our capacity planning work as the top priority sub-region area for development of residential hospice capacity.
- A single site for residential hospice is not the preferred model to equitably meet the needs of people living in Huron and Perth Counties. To that end, a decentralized or satellite model is being considered as part of the solution.
- Funding will be available for 10 beds in the Huron Perth area but decisions have not yet been made regarding where residential hospice beds will be sited in the sub-region.
- The local Collaborative, through its Residential Hospice subcommittee, is responsible for ensuring the engagement of all Huron and Perth communities that have expressed a desire to grow residential hospice capacity.
- Lough Barnes Consulting Firm is conducting a study to understand the current and future needs in Huron and Perth Counties. This study represents a major step towards enhancing hospice palliative care in the region and moving towards a unified model for Huron Perth.
- The study was funded by the City of Stratford, Huron County, and a private donor and has been supported by significant community and key stakeholder engagement.
- The study will inform a report identifying a model for residential hospice capacity in Huron Perth that will:
 - recommend geographic locations for residential hospice beds to best meet the needs of the sub-region and ensure a sustainable, operating model that can meet provincial and LHIN requirements;
 - support designing a service delivery model based on best practices identified by provincial residential hospice organizations;
 - identify willing partners and communities; and
 - assess the local capacity for capital and annual fundraising to determine the operational sustainability of the model.
- Results of the study will be available in November 2016.
- The Huron Perth Residential Hospice sub-committee will be presenting the report and making recommendations for the local Collaborative to consider on November 23, 2016.
- Following that, the recommendations and business case will be considered by the South West LHIN Hospice Palliative Care Leadership Committee. Final approval for the recommendations and business case rests with the South West LHIN Board of Directors.

Elgin

- A partnership with St. Joseph's Healthcare Society has been established and key stakeholders across Elgin County are participating at the subcommittee level.
- The Elgin Residential Hospice Subcommittee will complete a feasibility study in 2017 to determine geographic location and a proposed residential hospice model that will best support Elgin County.

For additional information please contact:

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