

**Board of Directors' Meeting  
Minutes  
Wednesday, November 25, 2009  
South West LHIN Office – London**

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**Present:** Janet McEwen, Chair (A)  
Kerry Blaggrave, Secretary  
Murray Bryant, Director (by teleconference)  
Barrie Evans, Director (by teleconference)  
Anne Lake, Director  
Linda Stevenson, Director  
John Van Bastelaar, Director (by teleconference)  
Ferne Woolcott, Director

**Regrets:** None

**Staff:** Michael Barrett, CEO  
Kelly Gillis, Senior Director, Planning, Integration & Community Engagement  
Mark Brintnell, Senior Director, Performance Contract and Accountability  
Sue Davey, Corporate Coordinator

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**1. Call to Order – Welcome and Introductions**

The Chair called the meeting to order at 1:05 p.m. Quorum was present and one media representative was presented as well as three members of the public.

**2. Declaration of Conflict of Interest**

There was no conflict of interest declared.

**3. Approval of Agenda**

MOVED BY: Kerry Blaggrave  
SECONDED BY: Anne Lake

A short closed session will be held at the end of the meeting.

THAT the agenda for today's meeting be approved as presented

**CARRIED**

**4. Approval of Minutes**

**4.1 Board of Directors – October 28, 2009**

MOVED BY: Linda Stevenson

SECONDED BY: Ferne Woolcott

THAT the minutes of the Board of Directors' meeting dated October 28, 2009 be approved as presented.

CARRIED

**4.2 Board Committee – November 12, 2009**

MOVED BY: Kerry Blaggrave

SECONDED BY: Anne Lake

THAT the minutes of the Board Committee meeting dated November 12, 2009 be approved as presented.

CARRIED

**4.3 Nominating Committee – October 27, 2009**

Anne Lake reported that there are three people that have been approached to sit on the Nominating Committee as community members so we will be sending them information and await confirmation from them so we can report back to the Board. The interview process will begin once we receive applications from Public Appointments.

MOVED BY: Ferne Woolcott

SECONDED BY: Kerry Blaggrave

THAT the South West LHIN Board of Directors accepts the report of the Nominating Committee.

CARRIED

**5. Business Arising**

**5.1 Board Chair Position Update**

Michael Barrett reported that Public Appointments Secretariat has informed us that they are moving forward our request to allow the Vice Chair to relinquish her title and remain as a member of the Board and hopefully we will hear back from them in early December. There is no further information about the progress of the appointment of a permanent Board Chair.

Janet McEwen provided an update following a meeting she attended with the LHIN Board Chairs in Toronto last week. They met with Minister Matthews and she is supportive of LHINs and understands our mandate. Chairs raised concerns about the slowness of the process for replacement of Board Members and a couple of them will be meeting with the Minister to further discuss this.

## 6. Reports

### 6.1 Health System Design Blueprint – Vision 2022

Michael Barrett provided the Board with an overview of the Health System Design Blueprint – Vision 2022, explaining that the changes and feedback from our meeting on November 12<sup>th</sup> have been incorporated into the final draft document that is presented today for consideration of approval by the Board. He noted that the Blueprint is a foundational document that will assist the LHIN and the Board with future decision-making around funding, resources and planning going forward.

Michael shared a similar slide deck to the one he presented in Goderich on November 12<sup>th</sup>, recognizing the significant level of commitment of the members of the Health System Design Steering Committee who worked with Deloitte as our consultants in pulling this document together. He explained that the Blueprint is our long-term vision for health services in the South West LHIN and our health service providers were involved in the planning process.

Highlights of the presentation and discussion included:

- Why we need the Blueprint;
- What we now have with the Blueprint which we did not have before;
- Involving individuals as part of their health care team, evidence-based approaches to care provision, individual's accountability through enhanced self-health management, and modifications to existing organizational relationships;
- Benefits to providers, health professionals and individuals and how the LHIN will move the planning forward with health system partners and health system providers with health care professionals;
- Integrated health system of care at a local, LHIN and multi-community level, key enablers and the two service delivery approaches of:
  - Population-based integrated health services
  - Centrally coordinated resource capacity
- How we transition and achieve the Blueprint Vision 2002 through four Integrated Health Service Plan cycles;

- A “Call to Action” by our health service providers to ensure the process to begin transformational change begins.

## 6.2 Integrated Health Service Plan 2010-2013

Kelly Gillis provided an overview of the Integrated Health Service Plan 2010-2013 (IHSP), outlining that the changes incorporated into the final draft document from feedback received at our out last meeting. She explained how the IHSP is aligned with the Health System Design Blueprint – Vision 2022.

Kelly shared similar slides to what was presented at the November 12<sup>th</sup> meeting, explaining how the Triple Aim Approach was used to develop the IHSP and how the framework embodies many of the core elements of the Blueprint’s integrated service delivery options.

Highlights of the presentation included:

- System level goals, Blueprint integrated service delivery approaches, IHSP strategic directions and key enablers;
- Six priority areas of focus with actions/achievement outcomes.
- Performance measures included;
- Working with the Francophone community to improve availability of and access to health care services provide in French.

Next steps for the release and implementation of the Health System Design Blueprint – Vision 2002 and Integrated Health Service Plan 2010-2013 were reviewed and discussed. Kelly reported that the documents will be released on November 30<sup>th</sup>, along with a media release. Kelly noted that plans are underway to meet with the South West LHIN MPPs including Minister Matthews, health system provider leadership and stakeholders, and the LHIN Liaison Branch to outline the key aspects of both documents. Future plans include meeting with Board governors to discuss health system change management for their organizations.

Discussion by the Board included:

- Strengthened targets and performance measures will be included in accountability agreements;
- Administration costs for organizations dealing with system change will be outweighed by the benefits to the organization;

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- Physician engagement is outlined in the full document and the LHIN will continue to work with physicians moving forward.
- Voluntary partnerships and integration should be supported.

Kelly shared an overview of the process that evolved to include input and ownership for our health service providers as well as community members in developing the Blueprint and IHSP documents, and how we did our best to incorporate the feedback received into our planning. She added that we will continue to have dialogue with our providers moving forward.

There was further discussion about engaging physicians and it was reported that the sessions we held with this group were positive. Physicians are interested in moving forward and we need to continue to support and include them in our planning activities. Kelly reported that she has been providing sessions to educate the Thames Valley Hospital Planning Partnership governors about the Local Health System Integration Act (LHSIA) to help them understand their role in moving forward. The South West LHIN Board to Board Reference Group will be meeting in January and this group will be a good communication vehicle to promote system change and it was noted that the LHIN Board needs to continue to support our health service provider boards.

MOVED BY: Linda Stevenson  
SECONDED BY: Kerry Blagrove

THAT the South West Local Health Integration Network Board of Directors approve the Health System Design Blueprint – Vision 2022.

CARRIED

MOVED BY: Ferne Woolcott  
SECONDED BY: Anne Lake

THAT the South West Local Health Integration Network Board of Directors approve the Integrated Health Service Plan 2010-2013.

CARRIED

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**7. Closed Session**

MOVED BY: Ferne Woolcott  
SECONDED BY: Kerry Blagrove

THAT the South West LHIN Board of Directors move into a closed session at 2:25 p.m. pursuant to the following exception set out in ss.9 (5) of the Local Health System Integration Act 2006 to discuss legal matters.

CARRIED

MOVED BY: Anne Lake  
SECONDED BY: Linda Stevenson

THAT the South West LHIN Board of Directors rise from closed session at 2:55 p.m.

CARRIED

**8. Date and Location of Next Meeting**

Board of Directors' Meeting  
➤ Wednesday, December 9, 2009  
City Hall, St. Thomas

**9. Adjournment**

A MOTION was made by Kerry Blagrove to adjourn the meeting at 2:56 p.m.

CARRIED

**APPROVED:** \_\_\_\_\_

**JANET MCEWEN, CHAIR (A)  
SOUTH WEST LHIN**

**Date:** \_\_\_\_\_

\_\_\_\_\_  
**KERRY BLAGRAVE, SECRETARY  
SOUTH WEST LHIN**

**Date:** \_\_\_\_\_